

REGULATION 23 WORKING PARTY REPORT

1. WORKING PARTY MEMBERS

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2. INTRODUCTION

- 2.1. World Sailing has established a combined Events and Equipment Working Party (WP) to review Regulation 23.1, the process for selection of Olympic Events and Equipment and identify key principles for an improved process to guide Council in selecting:
 - a. the best Events for our sport to put forward for the Olympic Games, and
 - b. the best Equipment for each Event.
- 2.2. The WP was guided by several documents, in particular the 2024 Events & Equipment Working Party report, which noted the relevant World Sailing Council policy decisions regarding Regulation 23, as well as the International Olympic Committee (IOC) documents: "Agenda 2020", "the New Norm" and recently "Agenda 2020+5" along with the current Regulation 23.1.
- 2.3. The work of this WP has been heavily influenced by the need to select an alternative to the Mixed Offshore Event for Paris 2024. The focus therefore has been on making the 2028 selection process as painless as possible and focus on a major revision for 2032.
- 2.4. An extract of the report of the previous (2020) Working Party can be found in Addendum A for reference and context.

3. EXECUTIVE SUMMARY – BACKGROUND

- 3.1. The 2020 WP had drafted several submissions for the 2021 Mid-Year Meeting to approve changes that would then be applied during the 2021 Annual Conference:
 - a. Process Separation
 - b. Selection Criteria
 - c. Housekeeping
 - d. New Event Security
 - e. Core Events
 - f. Minimum Review
 - g. Declined Event
- 3.2. These submissions were not deemed urgent, therefore not presented to committees for consideration or Council for decision.
- 3.3. As a result, the current provisions of Regulation 23 apply to the 2028 Olympic Events and Equipment selection process that is starting at this conference.
- 3.4. The WP is of the unanimous view, that changes to regulations should not be made in the same session as they are applied in.
- 3.5. The following concepts can therefore not be applied to the 2028 selection process and have been withdrawn although the current WP intends to pursue these concepts further:
 - a. New Event Security
 - b. Core Events
 - c. Minimum Review
- 3.6. The WP is of the view that the concepts laid out in the Process Separation submission (separating the Events decision from the Equipment decisions) were not developed far enough to achieve the

REGULATION 23 WORKING PARTY REPORT

actual goal of two fully separate processes without increasing complexity. The submission has therefore been withdrawn for further work.

4. EXECUTIVE SUMMARY – RECOMMENDATIONS

- 4.1. It is the view of the WP that due to the number of changes made to the Olympic Sailing programme from Tokyo 2020 to Paris 2024 Olympic Games and the reduced timescale due to the postponed Tokyo 2020 Olympic Games, the process for the 2028 selection must be transparent, minimise disruption and fast as possible to provide stability to MNAs, sailors, regatta organisers and Classes. This especially means compressing the timelines for decision making on the Events and Equipment reviews.
- 4.2. As a result, the following submissions have been put forward to this Annual Conference and should be applied to the 2028 process
 - a. Timeline
Compressing the timelines for decision making on Event and Equipment review.
 - b. Events and Equipment Voting Process
Simplifying the process in Council by first voting on the recommendations of the expert Committee(s).
 - c. Housekeeping
Moving unrelated parts of Regulation 23 elsewhere.
 - d. Selection Criteria (including policy)
For transparency and to provide guidance to Council, Events and Equipment Committees when making decisions.
The WP recommends that the Events and Equipment Committees discuss the policies during their meetings at this Annual Conference and amend as required for Council to decide so the policies are able to be applied in 2022.
- 4.3. The WP agrees that the process for 2028 can only be made as painless as possible while applying the principles of the current Regulation 23.1 However a major revision of Regulation 23 is needed for the 2032 selection process, including:
 - a. Removing all clauses from Regulation 23 that are not related to the Olympic Games.
 - b. A complete separation between Event decisions and Equipment decisions into separate regulations
 - c. Strategic guidance from Events Committee and ultimately Council on the strategy for World Sailing's Olympic Event Programme.
 - i. Boat type based approach
 - ii. Discipline based approach
 - iii. A mix of i. and ii.
 - d. A strategy on how to identify, test and mature new events before potentially putting them forward for selection rather than through a random submission process.

5. WITHDRAWN SUBMISSIONS AND RATIONALE

5.1. New Event Security Submission

This submission would have had a direct impact on the decisions to be made at this Annual Conference and therefore cannot be applied in the same session. The WP supports the view that Events need to take place at least once before they are reviewed. This is also reflected in the Selection Criteria Policy which, amongst other points, refers to IOC data to be used to decide on Events to be reviewed. Therefore, certain parts of the policy can only be applied for the review following the 2024 Olympic Games; furthermore, the timeline of any IOC feedback needs to be taken into account in future revisions of the policy.

REGULATION 23 WORKING PARTY REPORT

5.2. Core Events Submission

The WP supports the concept of Core Events which will normally not be subject to review. This submission would have a direct impact on the decisions to be made at this Annual Conference and therefore cannot be applied in the same session.

There is ongoing discussion within the WP, if Core Events should be limited to the universal Events (one person dinghy men/women) or if other Events should be included. More work is required after guidance from Events Committee and Council on how World Sailing wishes to shape the Olympic Sailing Programme in the long term. See below in section 5 for further discussion.

5.3. Minimum Review Submission

It was the view of the WP that after the number of changes made from the Tokyo 2020 to the Paris 2024 Olympic Games, reviewing a minimum of 4 Events would be excessive. However, the reality of the "Alternative Event" process has significantly changed this situation as the 2 alternative Events are automatically put under review.

The WP also notes that the number of Events to be reviewed to be able to evolve the Olympic Sailing Programme depends on the number of agreed Core Events. See below in section 5 for further discussion.

5.4. Separation Submission

Currently, should World Sailing wish to review the Olympic Equipment for one or more Events, the entire Event must be placed under review providing uncertainty and instability to MNAs, sailors and stakeholders around the world. In addition, changes to an Event require IOC review and approval; this includes small technical changes through to substantially different events.

Having a combined Olympic Events & Olympic Equipment selection process appeared to result in a large number of submissions to ensure each option and variation was presented, leading to a number of slates being untested or untried.

Separating the processes and timelines for Event and Equipment decisions will enable either the Event or the Equipment to be changed independently.

The new Regulation should separate the procedure for selecting Olympic Events from the procedure for selecting Olympic Equipment. While this will require some duplication in the Regulations, it will clarify the distinction between "Events" and "Equipment" and avoid the requirement to put an Event under review when only the Equipment is required to be reviewed.

The WP is of the view that the submission planned for the mid-year meeting achieves parts of these goals, but more work needs to be done. Furthermore, the timelines and processes outlined in the submission became even more complicated.

The WP therefore agreed to focus on adjusting the timelines for the 2028 decision and completely rewrite the Events and Equipment decision making process for 2032, taking into account guidance from Events Committee and Council as outlined further below.

6. SUBMISSIONS FOR THE 2021 ANNUAL CONFERENCE AND RATIONALE

6.1. Timeline Submission

6.1.1. Due to the postponed Tokyo 2020 Olympic Games, the generic timelines currently laid out in Regulation 23 do not allow World Sailing to make timely decisions.

The WP is of the view that the timeline to select 2028 Events (and subsequently Equipment) should be compressed as much as possible.

The following timeline should be adopted:

- a. Council decides by 31 December 2021, which Events to put under review (unchanged)
- b. Council decides by 30 June 2022 on the Events to be reviewed (to retain Event and Equipment, to retain Event and evolve Equipment, to retain Event and select new Equipment, or select new Event and new Equipment)
- c. New Equipment shall be selected no later than 31 December 2023 (unchanged)

REGULATION 23 WORKING PARTY REPORT

6.1.2. The submission also makes generic the timelines for discipline-led events:

- a. Council decides by 31 December 2023 (i.e. retaining the principle of the year 5 years before the Olympic Games) the equipment criteria for qualification regattas and criteria for Equipment suitable for the Olympic Sailing Competition
- b. Council decides the Equipment by 31 December 2027 (i.e. the year before the Olympic Sailing Competition)

Note: A discipline led Event is where what the sailor does, rather than what they sail, determines 'how the game is played' and how the winner is selected.

This means the equipment, while identical (or performance equalised) at each event, may be different between some or all of the Olympic qualification events and the Olympic Sailing Competition, all the way through to different between one phase of the competition and the next. For discipline led Events, sailors and MNAs are not encouraged or required to have a certain boat to compete, rather they need a certain set of skills, experience, and knowledge to compete. Equipment for discipline led Events will be Supplied Equipment and there maybe not be a Class association involved with the Equipment for these Events as the Equipment will vary from one regatta to the next.

6.1.3. The submission updates the table of 2024 Events and 2024 Equipment into the IOC approved format and terminology.

6.2. Events and Equipment Voting Process Submission

The WP is of the view that adopting the process of first considering the reporting committee's recommendation will enable constructive and well-informed discussion.

6.3. Housekeeping Submission

As a first step towards a new Regulation 23 that addresses only Olympic Events and Olympic Equipment, un-related parts of the regulation are moved together respectively to other regulations. There is no change to the content of each regulation.

- a. Relocating the principles and process for all other youth events (Youth Olympic Games, Youth Worlds) into Regulation 24.5.
- b. Relocate the Olympic classes contracts from Regulation 23.1 into Regulation 23.7.

6.4. Selection Criteria Submission and Policy

6.4.1. The WP is of the view that the Olympic Games criteria should be removed from the current Regulation 23.1 and moved into an "Olympic Event and Equipment Selection Criteria Policy" (OEESCP). Any reference to criteria remaining in the Regulation should be limited to objective measures and alignment with explicit World Sailing and IOC policies as the intent is for the regulations to describe the mechanics of the process.

6.4.2. The 2024 Events and Equipment Olympic Strategy paper highlighted that each Event needed to be considered as having its own unique "look and feel", requiring changes to any Event to be considered in the context of the overall slate of Events: *The IOC is changing the landscape of the Olympic Games by shifting from a sport- based programme to an event-based programme (see Olympic Agenda 2020 Recommendation 10).*

6.4.3. The WP noted that Format was a significant feature of ensuring the slate of Events retained their own unique identity (as referenced in the 2024 Events Committee strategy report and part of the IOC requirements).

6.4.4. Transparency is of utmost importance in determining the best options for Events and Equipment including overall "slate objectives". The OEESCP is reviewed and approved by Council at least half a year before Council applies it to select the respective Event or Equipment. This policy document will govern the criteria for Events and Equipment seeking potential inclusion onto the Olympic slate. By making the criteria a policy of World Sailing, the WP believes this gives World Sailing and

REGULATION 23 WORKING PARTY REPORT

particularly Council, the ability to have a publicly documented criteria that is easier to update than the Regulations.

6.4.5. The WP has tried to minimise its influence on the selection criteria policy by only including the existing points from the current regulations and IOC process. The WP strongly encourages the Board, Council, Events and Equipment Committees to give considerable attention to the policy ahead of its implementation in 2022.

6.4.6. Parts of the OEESCP require feedback from the IOC after the Events have happened and therefore may not be applied for the 2028 selection process. The changes proposed for 2032 will review the timelines and criteria.

7. EVENTS COMMITTEE AND COUNCIL GUIDANCE, OUTLOOK AND STRATEGY FOR 2032

- 7.1. The WP continues to be of the view that a complete separation of Event and Equipment review processes and timelines is necessary.
- 7.2. Currently, should World Sailing wish to review the Olympic Equipment for one or more Events, the entire Event must be placed under review providing uncertainty and instability to MNAs, sailors and stakeholders around the World. In addition, changes to an Event require IOC review and approval; this includes small technical changes through to substantially different events.
- 7.3. Having a combined Olympic Events & Olympic Equipment selection process appeared to result in a large number of submissions to ensure each option and variation was presented, leading to a number of slates being untested or untried. Separating the two will enable either the Event or the Equipment to be changed independently.
- 7.4. Any re-write of Regulation 23 should separate the procedure for selecting Olympic Events from the procedure for selecting Olympic Equipment. While this will require some duplication in the Regulations, it will clarify the distinction between “Events” and “Equipment” and avoid the requirement to put an Event under review when only the Equipment is required to be reviewed.
- 7.5. The WP continues to propose the inclusion of “core Events” to the Regulation, which would not be subject to review. For clarity – while the Event would not be under review, the Equipment may still be reviewed. Core events would be subject to an “lock & unlock clause” requiring a 66% majority vote of Council.
- 7.6. The WP had previously recommended to include 2 “core Events” – Men’s and Women’s 1 Person Dinghy as the agreed universal event in the Olympic Sailing Programme.
- 7.7. There is ongoing discussion in the WP if other events, i.e. 2 Person Event(s) should also be included in the list of “core Events”.
- 7.8. The WP continues to propose that “new” Events may not be put under review, until they have taken part in at least one Olympic Games. These would be subject to an “unlock clause” for a new Event requiring a 75% majority vote of Council in case there is an unforeseen problem to the Event as the is current principle in Regulation 23.1.
- 7.9. Taking into account the effects of “core Events” and “new Event protection”, the WP proposes that the minimum number of Events to review should be 2. Where an Event is split by gender, then if a men’s Event is selected for review, the women’s equivalent would also be selected and vice versa.
- 7.10. The WP is of the view that a major revision or even re-write of Regulation 23 is required for the 2032 process. The current Regulation 23 replaced the previous regulation in 2012, and fundamental conceptual changes to shape the Olympic Sailing Programme are not possible by amendments to the current text. The WP has discussed different approaches to shape the Olympic Programme in the long term.
- 7.11. The WP has discussed different approaches and is seeking guidance from the Events Committee and ultimately Council as policy:

REGULATION 23 WORKING PARTY REPORT

- 7.11.1. Retain the concept of “boat type” to define the Events (i.e. Dinghy, Multihull, Board, Keelboat)
- 7.11.2. Apply the concept of “disciplines” to define the Events (i.e. fleet racing, long distance, slalom, match racing, team racing)
- 7.11.3. Define fleet racing as the core of Olympic Sailing and apply it to a number of events, i.e. one person and two person sailing (which may be gender separate or mixed), and assign the remaining Events to disciplines.
- 7.11.4. Discuss the number of mixed Events in the light of the effect on quota.
- 7.12. The WP is also seeking guidance to the question of how to identify, test and mature potential new Events. This especially in the light of the IOC requirement applied in the “alternative Event” process that Events must have been included in a World Sailing organized World Championship. In the current environment, where only the Events selected for the Olympic Games are contested in the combined Sailing World Championships, new Events would not be able to emerge.
 - 7.12.1. The current combined World Sailing World Championships have reached a size that hardly can be increased.
 - 7.12.2. The World Sailing World Championships may be split in two regattas of approx. half the size plus new Events, requiring two regatta hosts in a short window of time
 - 7.12.3. Events may be tested in Class World Championships (if a Class exists) in cooperation with World Sailing to comply with requirements.
 - 7.12.4. World Sailing may organize additional World Championships (this may be especially applicable to discipline-led events).
 - 7.12.5. The WP recognizes that there may be other options that may develop through further discussion.
- 7.13. The WP is encouraging Events Committee to discuss items 5.11 and 5.12 and put forward a recommendation not based on submissions to Council to enable further work under an aligned policy.

REGULATION 23 WORKING PARTY REPORT

ADDENDUM 1 – PREVIOUS WP REPORT AND RECOMMENDATIONS FOR REFERENCE

Regulation 23.1 Working Party Report and Recommendations (Extract)

1. Background

A combined Events and Equipment Working Party (WP) was formed to review Regulation 23.1 and the process for selection of Olympic Events and Equipment and identify key principles for an improved process.

The WP has looked at how the current Regulations could be adjusted to:

- Resolve the current issues
- Guide Council in picking the best Events for our sport to put forward for the Olympic Games
- Guide Council in selecting the best Equipment for each Event

The WP was guided by several documents, in particular the 2024 Events & Equipment Working Party report, which noted the relevant Council policy decisions regarding Regulation 23, as well as the International Olympic Committee (IOC) documents: “Agenda 2020”, “the New Norm” and recently “Agenda 2020+5” along with the current Regulation 23.1.

This document sets out the findings and recommendations of the WP.

2. Executive Summary

The WP believes it has met the criteria outlined in the Term of Reference above and to progress these recommendations as quickly as possible and makes a series of submissions.

The view of the WP is that a major revision of Regulation 23.1 is both necessary and timely.

While some small changes outlined below, such as reducing the number of Events to put under review; the introduction of core Events and “locking in” new Events would improve the Regulation, they would only be a “sticky plaster” and fail to realise the greater benefits of streamlining the Regulation. By separating the mechanics of Olympic Event selection and Olympic Equipment selection and adopting this policy framework it ensures the process continues to meet the requirements of World Sailing and the IOC as they evolve, providing greater clarity and stability to all World Sailing’s stakeholders.

In reviewing the existing Regulation 23.1 and other relevant issues, the WP noted the following:

- 2.1. Unless decisions are taken urgently, ideally at the Council Mid-year Meeting in 2021, the existing Regulation 23.1 will remain in force and impact on Event and Equipment decisions for the 2028 cycle.
- 2.2. By the 31st of December 2021, under the current Regulation, Council is required to identify a minimum of four Events to be put under review.
- 2.3. The WP also noted that the current Regulations contain an unforeseen issue, brought about by the 1 year postponement of the 2020 Olympic Games due to Covid 19. Regulation 23.1.3 (b) states: “Council shall decide by 31 December of the year of the Olympic Games which of the Events selected for the next Olympic Sailing Competition (in four years’ time) to review for possible change for the Olympic Sailing Competition in eight years’ time.”
- 2.4. It is undesirable to make changes to the Olympic selection Regulations whilst the process is active; if modified at the Mid-year Meeting in 2021 it will allow the 2024 – 2028 process to commence under the changed Regulation.
- 2.5. The WP also noted that there had been substantial change to the Events (and Equipment) for the 2024 Olympic Games, with 3 new Events and 5 new pieces of Equipment adding significantly to costs for sailors and MNA’s. With this and the additional impact of the global

REGULATION 23 WORKING PARTY REPORT

pandemic and postponement of the 2020 Olympic Games there was a desire from the WP for stability.

- 2.6. Failing to adopt a Regulation change to limit the number of Events under review by 31st December 2021 could put the new Events “at risk” - before they had the opportunity to develop throughout the cycle and take part at the Olympic Games. Except for extraordinary circumstances, this was felt to be undesirable for the sport and stakeholders.
- 2.7. Currently, should World Sailing wish to review the Olympic Equipment for one or more Events, the entire Event must be placed under review providing uncertainty and instability to MNAs, sailors and stakeholders around the World. In addition, changes to an Event require IOC review and approval; this includes small technical changes through to substantially different events.
- 2.8. The 2024 Events and Equipment Olympic Strategy paper highlighted that each Event needed to be considered as having its own unique “look and feel”, requiring changes to any Event to be considered in the context of the overall slate of Events: *The IOC is changing the landscape of the Olympic Games by shifting from a sport- based programme to an event-based programme (see Olympic Agenda 2020 Recommendation 10).*
- 2.9. Having a combined Olympic Events & Olympic Equipment selection process appeared to result in a large number of submissions to ensure each option and variation was presented, leading to a number of slates being untested or untried. Separating the two will enable either the Event or the Equipment to be changed independently.
- 2.10. While the current Regulation identifies timelines for decisions, the WP supports the adoption of slightly modified timelines which ensure that there is sufficient time to undergo robust evaluation of Events and Equipment under consideration for the 2032 cycle and beyond. See diagram #1.
- 2.11. The WP noted that the timelines were the latest time by which decisions could be made. It felt that where an Equipment decision could be made sooner this would be helpful to the MNA’s, Classes, sailors and stakeholders. Such decisions, if appropriate, could be made outside of the scope of Annual or Mid-year Meetings by means of videoconference.
- 2.12. The Regulations should be modified to enable a fair and transparent approach to determining the best options for Events and Equipment including overall “slate objectives” and selection criteria.
- 2.13. The WP noted that Format was a significant feature of ensuring the slate of Events retained their own unique identity (as referenced in the 2024 Events committee strategy report and part of the IOC requirements). Consideration should be given to including this into the Regulation during the 2021 – 2024 cycle.
- 2.14. Since the last revision of the Regulation, there has been the addition of a discipline led Event (Offshore) and the Regulations should be revised to make possible to include this and other discipline led Events that may emerge.
- 2.15. As an Equipment based sport and to give as much clarity and stability as possible, WS determine their Events ahead of the timeframe that the IOC follows. The current Regulations should include a procedure to follow if the IOC were to decline an Event nominated by WS.

The WP noted and supported retaining the following existing principles either in the Regulation or moved into the Olympic Events and Equipment Selection Criteria Policy.

- 2.16. The WP supported continuing to use the same voting process by committees and Council when selecting Events and when selecting Equipment.
- 2.17. The submission and voting process remains aligned with World Sailing’s governance model.
- 2.18. Council selects which Events to Review.
- 2.19. Council selects the Olympic Events.
- 2.20. Council selects which Equipment to Review if an Event is retained or evolved

REGULATION 23 WORKING PARTY REPORT

- 2.21. Council selects the Olympic Equipment.
- 2.22. Olympic Equipment contracts shall be signed by the Classes / manufacturers
- 2.23. The Board may change the descriptive names of the Events.
- 2.24. That Equipment shall be reviewed under anti-trust regulation at least every 8 years, independent from any Events review.

3. Recommendations

The current Regulation should be re-drafted to include the following, subject to approval by Council. The reasoning can be found in appendix 1.

- 3.1 The Regulation shall focus on the selection of Olympic Events and Equipment and the mechanics of selection only.
- 3.2 Including in the new Regulation 23.1, reference to a new “Olympic Event and Equipment Selection Criteria Policy (OEESCP)”, set by Council at least half a year before Council selects the respective Event or Equipment. This policy document will govern the criteria for Events and Equipment seeking potential inclusion onto the Olympic slate.
- 3.3 Removing the Olympic Games criteria from the current Regulation 23.1 into Olympic Event and Equipment Selection Criteria Policy. Any reference to criteria remaining in the Regulation should be limited to objective measures and alignment with World Sailing and IOC policies.
- 3.4 Relocating the principles and process for all other youth events (Youth Olympic Games, Youth Worlds) into Regulation 24.5.
- 3.5 Relocate the Olympic classes contracts from Regulation 23.1 into Regulation 23.7.
- 3.6 The new Regulation 23.1 should separate the procedure for selecting Olympic Events from the procedure for selecting Olympic Equipment. While this will require some duplication in the Regulations, it will clarify the distinction between “Events” and “Equipment” and avoid the requirement to put an Event under review when only the Equipment is required to be reviewed.
- 3.7 The WP proposes that the minimum number of Events to review should be 2. Where an Event is split by gender, then if a Male Event is selected for review, the Female equivalent would also be selected and vice versa.
- 3.8 The WP proposes the inclusion of “core Events” to the Regulation, which would not be subject to review. For clarity – while the Event would not be under review, the Equipment may still be reviewed. Core events would be subject to an “lock & unlock clause” requiring a 66% majority vote of Council.
 - 3.8.1 There shall be 2 core Events.
 - 3.8.2 They shall be the Men and Women’s 1 Person dinghy
- 3.9 That “new” Events may not be put under review, until they have taken part in at least one Olympic Games. These would be subject to an “unlock clause” for a new Event requiring a 75% majority vote of Council in case there is an unforeseen problem to the Event as the is current principle in Regulation 23.1.
- 3.10 Retain the existing voting processes for the selection of Events and for the selection of Equipment, with the addition of a new Regulation dealing with how WS responds should the IOC decline a proposed Event.
- 3.11 A revised timeframe replacing the existing one using the following timeframe to give MNAs and sailors certainty.
- 3.12 Event Process (NB: the timeline has changed in the current cycle as a result of Covid 19):
 - 3.12.1 Maintaining Council selecting which Events to review by 30 December 8 years before the relevant Olympic Games
 - 3.12.2 Maintaining Council selects whether to retain, evolve or change the reviewed Events by 30 June 7 years before the relevant Olympic Games

REGULATION 23 WORKING PARTY REPORT

- 3.12.3 Adding Council selects the template and criteria for the evaluation of proposed new Events
- 3.12.4 Adding Council selects the Olympic Events, by 30 June 6 years before the relevant Olympic Games
- 3.13 Equipment Process:
 - 3.13.1 Adding Council selects the template and criteria for Equipment Reviews
 - 3.13.2 Moving the selection of the template and criteria for Equipment anti-trust re-evaluations from the Board to the Council
 - 3.13.3 Adding Council selects the template and criteria for the evaluation of proposed new Equipment
 - 3.13.4 Maintaining Council selecting the Olympic Equipment by 30 December 5 years before the relevant Olympic Games
 - 3.13.5 Maintaining Council selects the Olympic Equipment for discipline led Events by 30 December 1 years before the relevant Olympic Games

4. Submissions

The WP has prepared a submission for each of these proposed changes to provide Council the option of supporting individual changes if they don't agree with all of them.

Submission #	Title
000-M21	Process Separation
000-M21	Selection Criteria
000-M21	Housekeeping Regulation
000-M21	New Event Security
000-M21	Core Events
000-M21	Minimum Review
000-M21	Declined Event

Additionally, a draft Olympic Events and Equipment Selection Criteria Policy document is attached to indicate where the criteria are moved to, if the Selection Criteria submission is approved.

5. Diagrams to illustrate the proposed new Regulation 23.1 by Olympic cycle

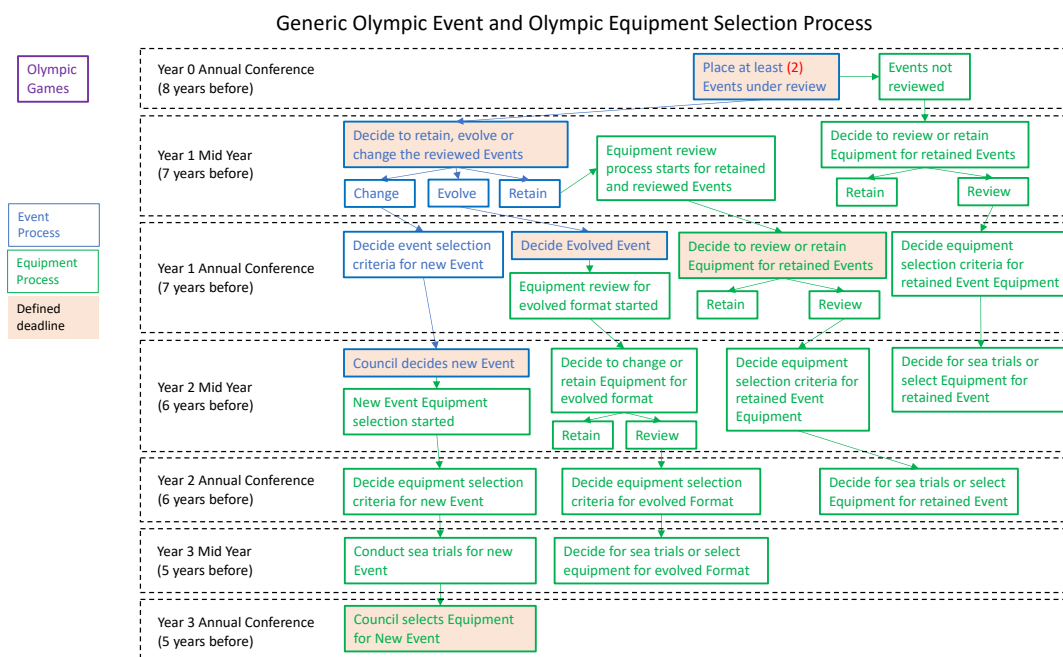


Diagram 1 – Generic Olympic Event and Olympic Equipment Selection Process

REGULATION 23 WORKING PARTY REPORT

2032 Olympic Event and Olympic Equipment Selection Process

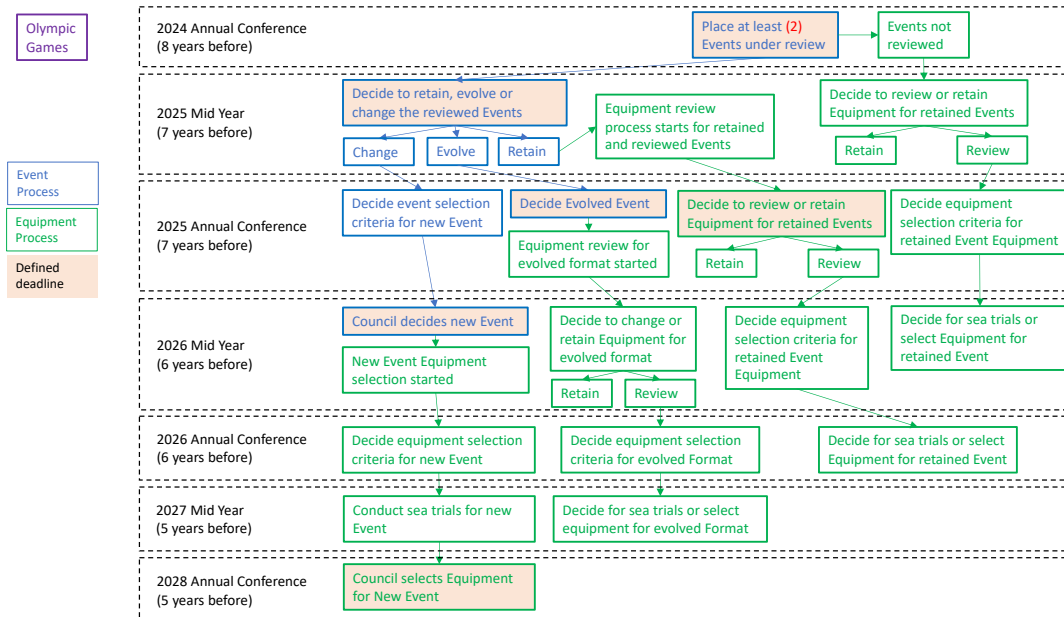


Diagram 2 – 2032 Olympic Event and Olympic Equipment Selection Process

2028 Olympic Event and Olympic Equipment Selection Process

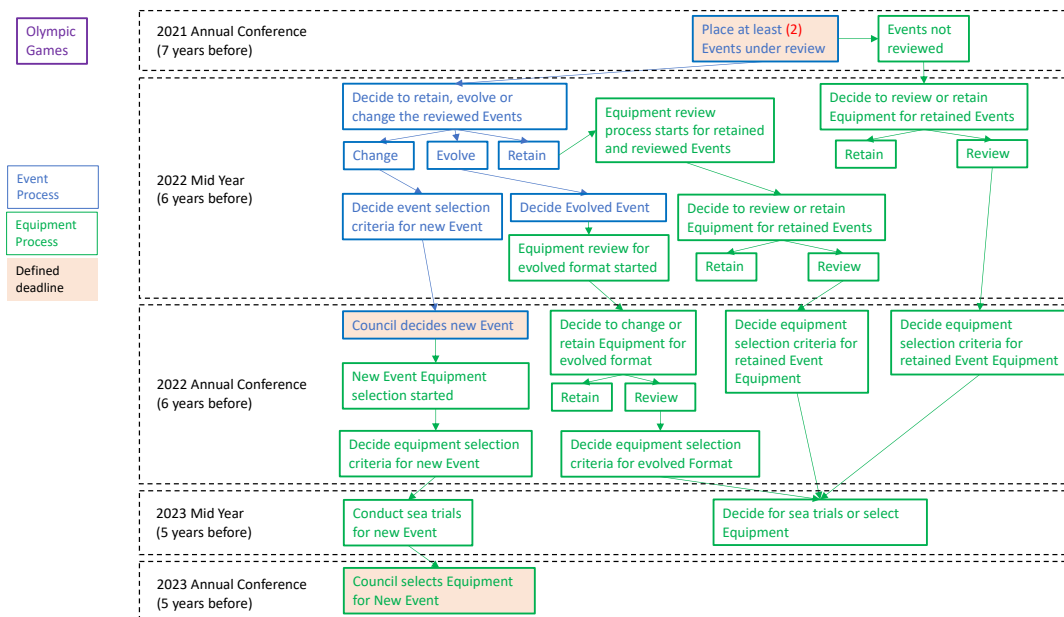


Diagram 3 – 2028 Olympic Event and Olympic Equipment Selection Process